

Career Development Series 2020

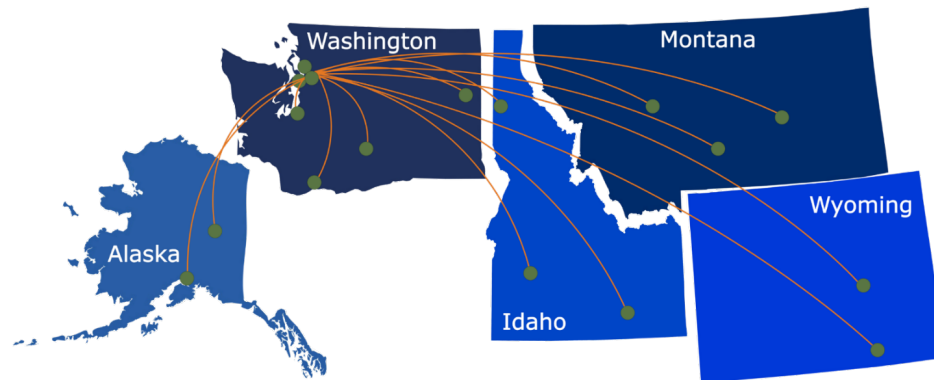
Leadership and Team Science: Promoting Team Effectiveness

Presentation will begin at 12:00 PM (PT)



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- 1 Research Support Services:** Members gain access to the different research services, resources, and tools offered by ITHS, including the ITHS Research Navigator.
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- 4 Funding:** Members can apply for local and national pilot grants and other funding opportunities. ITHS also offers letters of support for grant submissions.

Contact our Director of Research Development



- Project Consultation
- Strategic Direction
- Resources and Networking

Melissa D. Vaught, Ph.D.
ithsnav@uw.edu
206.616.3875

Feedback

At the end of the seminar, a link to the feedback survey will be sent to the email address you used to register.

Career Development Series 2020

Leadership and Team Science: Promoting Team Effectiveness

UW Center for Health Sciences Interprofessional Education, Research & Practice

Nicole Summerside, MHA
UW School of Nursing



Erin Abu-Rish Blakeney, PhD, RN
UW School of Nursing



Brenda K. Zierler, PhD, RN, FAAN
UW School of Nursing



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Learning Objectives

- 1 Identify the two rules to leadership as described by Peter Anderton
- 2 Discuss the impact of different leadership approaches in promoting team effectiveness on research teams
- 3 Describe how different management approaches and leadership styles influence the effectiveness of team science
- 4 Describe dynamic models of team leadership

Today's Agenda

- **Introduction to Leadership and Management**
- **Celebrity Interview**
- **Break-Out Rooms**
- **Response to Questions**

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Leadership & Management

Kotter proposed that leadership & management are “two distinctive & complementary systems of action.” (2001, p. 85)

Leadership & management functions are not mutually exclusive

Leadership

- Set direction
- Align people
- Motivate or inspire

Management

- Create work/action plans
- Allocate resources
- Develop structure/staffing plan
- Monitor results
- Problem solvers

Source: Kotter, J. Harvard Business Review, 2001

Celebrity Interview



- **Liberating Structures** – alternative structures for facilitating meetings & conversations (www.liberatingstructures.com)
- **Celebrity Interview** – enables a large group to connect with a leader(s) or expert(s) – the celebrity – and grasp the nuances of how that person is approaching a challenge or situation

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Question 1

How did you become to be part of this team?

- What makes this team effective?
- What challenges have you experienced on this team?

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Question 2

What do Peter Anderton's two rules of leadership mean to you?

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Question 3

How would you describe your leadership styles and how did you come to this style?

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Question 4

What different management approaches have you used and/or experienced and how do you think they have impacted team effectiveness?

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Break-out Questions

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Thank You!

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Feedback Survey

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Please get out your device, find that email, and spend a few moments completing that survey before you leave today.

Tip: If on a mobile device, shift view to landscape view (sideways) for better user experience.